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October 16, 2008

Warren Darby, Chairman  
CNYEMS Regional Council  
Jefferson Tower Suite LL1  
50 Presidential Plaza  
Syracuse, NY 13202

Dear Chairman Darby,

I have been asked by Dr. John McCabe to respond on behalf of the Department of Emergency Medicine in response to a letter received from the Northern Area Volunteer Ambulance Corps (NAVAC) requesting input on their desire to "expand" their operating certificate.

We have been very pleased with the quality of care provided by NAVAC. We feel that it would make sense for their CON to encompass the territory that NAVAC has been covering for the past 38 years. Please feel free to contact me with any questions or concerns. I can be reached by email at [fullagac@upstate.edu](mailto:fullagac@upstate.edu) or by phone at the number above. Thank you for your time.

Sincerely,

Christopher J. Fullagar, MD, FACEP  
Assistant Professor  
Department of Emergency Medicine  
SUNY Upstate Medical University